Financial Statements of

GREATER VICTORIA HOUSING SOCIETY

And Independent Auditors' Report thereon

Year ended December 31, 2021



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INDEPENDENT AUDITORS' REPORT

To the Directors of Greater Victoria Housing Society

Report on the Audit of Financial Statements

Opinion

We have audited the financial statements of Greater Victoria Housing Society (the Entity), which comprise:

- the statement of financial position as at December 31, 2021
- the statement of operations and changes in fund balances for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements as at and for the year ended December 31, 2021 are prepared, in all material respects, in accordance with the financial reporting provisions of the agreements between the Entity and Canada Mortgage and Housing Corporation ("CMHC") and British Columbia Housing Management Commission ("BCHMC").

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *"Auditors" Responsibilities for the Audit of the Financial Statements*" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Financial Reporting Framework

We draw attention to note 1 in the financial statements, which describes the applicable financial reporting framework and the purpose of the financial statements.

The financial statements are prepared to assist the Entity to comply with the reporting provisions of the agreements referred to above.

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As a result, the financial statements may not be suitable for another purpose.

Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of the financial statements in accordance with the financial reporting provisions of the agreements with CMHC and BCHMC, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.



We also:

 Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit

Report on other Legal and Regulatory Requirements

As required by the Societies Act (British Columbia), we report that, in our opinion, the accounting policies applied in preparing and presenting the financial statements have been applied on a basis consistent with that of the preceding year.

KPMG LLP

Chartered Professional Accountants

Victoria, Canada April 20, 2022

Statement of Financial Position

December 31, 2021, with comparative information for 2020

| | | 2021 | | 2020 |
|--|----|----------------------|----|----------------------|
| Assets | | | | |
| | | | | |
| | \$ | 3,141,455 | \$ | 2,972,835 |
| | Ŷ | 809,450 | Ŧ | 1,029,815 |
| Cash held in trust (note 2) | | 93,066 | | 35,277 |
| Accounts receivable | | 828,426 | | 1,512,675 |
| Prepaid expenses | | 123,026 | | 91,125 |
| | | 4,995,423 | | 5,641,727 |
| Investments and term deposits | | 977,947 | | 309,827 |
| Restricted replacement reserve fund investments | | 2,695,677 | | 2,655,876 |
| Invent assets: Cash Term deposits Cash held in trust (note 2) Accounts receivable Prepaid expenses Vestments and term deposits estricted replacement reserve fund investments apital assets (note 3) | | 93,066,683 | | 85,738,904 |
| | \$ | 101,735,730 | \$ | 94,346,334 |
| | | | | |
| | | | | |
| | ۴ | 0.400.440 | ۴ | 0 504 757 |
| Accounts payable and accrued liabilities (note 4) | \$ | 2,196,419 | \$ | 3,591,757 |
| | | 98,678 | | 63,523 |
| | | 4,019,827 204,909 | | 3,659,836 130,960 |
| | | 7,584,698 | | 45,991,049 |
| | | 2,058,565 | | 1,429,886 |
| | | 16,163,096 | | 54,867,011 |
| Mortgages payable (note 5) | | 44,557,798 | | 23,233,499 |
| | | 500,625 | | 526,071 |
| | | 61,221,519 | | 78,626,581 |
| Fund Balances | | | | |
| Operating Fund: | | | | |
| | | 753,687 | | 48,661 |
| Internally restricted (note 9) | | 2,178,230 | | 1,187,264 |
| Capital Fund | | 2,931,917 | | 1,235,925 |
| | | 34,768,270 | | 11,709,605 |
| | | 118,347 | | 118,347 |
| | | 34,886,617 | | 11,827,952 |
| Replacement Reserve Fund (Schedule 2): | | | | |
| | | 1,973,498 | | 1,736,808 |
| Internally restricted | | 722,179 | | 919,068 |
| | | 2,695,677 | | 2,655,876 |
| Commitments (note 13) | | 40,514,211 | | 15,719,753 |
| Contingencies (notes 6, 10(b) and 14) | | | | |
| Subsequent events (notes 6(c) and 15) | | | | |

See accompanying notes to financial statements.

Approved on Behalf of the Board:

hil Director

25 Director

\$ 101,735,730

\$ 94,346,334

GREATER VICTORIA HOUSING SOCIETY Statement of Operations and Changes in Fund Balances

Year ended December 31, 2021, with comparative information for 2020

| | | | | Restricte | ed Funds | | | |
|---|----|--------------|----|-------------|---------------|----|------------|------------------|
| | | | | | Replacement | - | Total | Total |
| | Ор | erating Fund | C | apital Fund | Reserve Fund | | 2021 | 2020 |
| | (5 | Schedule 1) | | | (Schedule 2) | | | |
| Revenue: | | | | | | | | |
| Tenant rent contributions | \$ | 6,086,233 | \$ | - | \$- | \$ | 6,086,233 | \$ 5,029,457 |
| Rent supplements (note 10(a)) | | 1,588,054 | | - | - | | 1,588,054 | 1,467,582 |
| Laundry | | 91,463 | | - | - | | 91,463 | 79,049 |
| Heat and light recovery | | 17,868 | | - | - | | 17,868 | 17,872 |
| Cable recovery | | 205,600 | | - | - | | 205,600 | 227,841 |
| Investment income | | 64,377 | | - | 73,173 | | 137,550 | 142,169 |
| Unrealized gain on investments | | 26,223 | | - | 51,987 | | 78,210 | 207,283 |
| CMHC seed and proposal development funding | | - | | - | - | | - | 160,000 |
| Forgivable loans granted | | - | | 24,246,721 | - | | 24,246,721 | 14,364 |
| Development grants | | - | | 38,561 | - | | 38,561 | 129,309 |
| Other | | 384,758 | | 60,000 | 35,152 | | 479,910 | 358,905 |
| | | 8,464,576 | | 24,345,282 | 160,312 | | 32,970,170 | 7,833,831 |
| Expenses: | | | | | | | | |
| Amortization | | 2,263,947 | | - | - | | 2,263,947 | 1,618,517 |
| Mortgage interest | | 993,734 | | - | - | | 993,734 | 841,412 |
| Janitor - maintenance salaries | | 872,462 | | - | - | | 872,462 | 870,736 |
| Administration | | 906,985 | | - | - | | 906,985 | 827,437 |
| Heat, hydro and hot water | | 490,182 | | - | - | | 490,182 | 450,896 |
| Maintenance | | 494,589 | | - | - | | 494,589 | 441,159 |
| Replacement reserve expenditures | | - | | - | 277,085 | | 277,085 | 430,615 |
| Property taxes | | 217,505 | | _ | 211,000 | | 217,505 | 212,154 |
| Water | | 352,532 | | _ | _ | | 352,532 | 315,138 |
| Cablevision | | 226,403 | | | | | 226,403 | 243,100 |
| Garbage | | 309,690 | | | | | 309,690 | 237,759 |
| Insurance | | 342,121 | | - | - | | 342,121 | 250,095 |
| Other | | 29,882 | | - | - | | 29,882 | 250,095 |
| Audit and legal | | 46,570 | | - | - | | 46,570 | 35,240 |
| Capital improvements | | 40,370 | | - | - | | 40,370 | 55,240 |
| • • | | 599,220 | | - | - (599,220 | | 47,109 | - |
| Replacement reserve allocation | | 8,193,011 | | - | (322,135 | | 7,870,876 | 6,800,986 |
| | | 0,193,011 | | - | (322,135) | , | 7,070,070 | 0,000,980 |
| Excess of revenue over expenses, before the following | | 271,565 | | 24,345,282 | 482,447 | | 25,099,294 | 1,032,845 |
| Loss on disposal of Esquimalt Lion's Lodge | | - | | (390,265) | - | | (390,265) | - |
| Recovery of deficit (note 10(b)) | | 85,429 | | (000,200) | - | | 85,429 | 64,680 |
| | | | | | | | | |
| Excess of revenue over expenses | | 356,994 | | 23,955,017 | 482,447 | | 24,794,458 | 1,097,525 |
| Fund balances, beginning of year | | 1,235,925 | | 11,827,952 | 2,655,876 | | 15,719,753 | 14,622,228 |
| Interfund transfers: | | | | | | | | |
| Capital - amortization, principal payments, purchases | | 896,352 | | (896,352) | | | - | - |
| BCHMC replacement reserve review adjustments | | 38,318 | | - | (38,318 | | - | - |
| Esquimalt Lion's Lodge replacement reserve | | 404,328 | | - | (404,328) |) | - | - |
| Fund balances, end of year | \$ | 2,931,917 | \$ | 34,886,617 | \$ 2,695,677 | \$ | 40,514,211 | \$ 15,719,753 |

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended December 31, 2021, with comparative information for 2020

| | 2021 | 2020 |
|---|--------------|---|
| Cash provided by (used in): | | |
| Operating activities: | | |
| Excess of revenue over expenses: | | |
| Operating Fund | \$ 356,994 | \$ 396,453 |
| Capital Fund | 23,955,017 | 303,673 |
| Replacement Reserve Fund | 482,447 | 397,399 |
| Items not involving cash: | | |
| Amortization of capital assets | 2,263,947 | 1,618,517 |
| Loss on disposal of Esquimalt Lions's Lodge | 390,265 | - |
| Unrealized gain on investments | (78,210) | (207,283) |
| Change in non-cash operating working capital: | | |
| Accounts receivable | 684,249 | 1,542,327 |
| Prepaid expenses | (31,901) | (8,477) |
| Accrued mortgage interest payable | 35,155 | (3,969) |
| Accounts payable and accrued liabilities | (1,395,338) | (1,866,044) |
| Deferred revenue | 73,949 | (8,652) |
| | 26,736,574 | 2,163,944 |
| Investing activities: | | |
| Purchase of capital assets | (9,981,991) | (15,812,243) |
| Increase in cash held in trust | (57,789) | (344) |
| Increase in investments | (409,346) | (1,114,177) |
| | (10,449,126) | (16,926,764) |
| Financing activities: | | |
| Principal repayments of mortgages | (1,802,839) | (1,625,004) |
| Proceeds from mortgages | 23,487,129 | (. , = = , = = . , = = . , = . |
| Increase (decrease) in due to BCHMC | (38,406,351) | 14,990,874 |
| Net proceeds from loans | 603,233 | 784,653 |
| | (16,118,828) | 14,150,523 |
| Increase (decrease) in cash | 168,620 | (612,297) |
| Cash, beginning of the year | 2,972,835 | 3,585,132 |
| Cash, end of year | \$ 3,141,455 | \$ 2,972,835 |

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended December 31, 2021

Greater Victoria Housing Society (the "Society") is registered under the Societies Act (British Columbia). Its principal activity is to provide subsidized and low cost rental housing to low income households. The Society is a registered charity under the Income Tax Act.

The financial statements are prepared in accordance with Canadian accounting standards for not-forprofit organizations in Part III of the CPA Canada Handbook except for the requirements in the Society's agreements with Canada Mortgage and Housing Corporation and British Columbia Housing Management Commission as described in the basis of accounting note 1(a) below.

1. Significant accounting policies:

(a) Basis of accounting:

These financial statements have been prepared in accordance with the significant accounting policies set out below in order to comply with the financial reporting criteria in the Society's agreements with the Canada Mortgage and Housing Corporation ("CMHC") and the British Columbia Housing Management Commission ("BCHMC"). The basis of accounting used in these financial statements materially differs from Canadian accounting standards for not-for-profit organizations because:

- (*i*) Amortization is not provided on certain prepaid land leases, buildings, and furniture and equipment over the estimated useful lives of these assets but rather at a rate equal to the annual principal reduction of the related mortgages.
- (*ii*) Capital assets purchased from the Replacement Reserve Fund are charged against the replacement fund rather than being capitalized on the statement of financial position and amortized over their estimated useful lives.
- (*iii*) Building renovation costs and capital assets are charged to operations in the year the expenditure is incurred rather than being capitalized and amortized over their estimated useful lives unless an exception is granted by BCHMC.
- *(iv)* A reserve for future capital replacements is appropriated annually from operations and recorded as an expense.

Notes to Financial Statements

Year ended December 31, 2021

1. Significant accounting policies (continued):

(b) Fund accounting:

The Society follows the restricted fund method of accounting for contributions. Accordingly, the transactions of the Society are recorded in three funds as follows:

(i) Operating Fund:

The Operating Fund accounts for the Society's assets, liabilities and transactions relating to the ongoing rental and non-rental operations.

(*ii*) Capital Fund:

The Capital Fund accounts for the Society's investment in capital assets and related financial activities.

(*iii*) Replacement Reserve Fund:

In accordance with the provision of the agreements with CMHC and BCHMC, a Replacement Reserve Fund has been established for each building under an operating agreement to pay for the replacement of worn-out capital equipment and certain painting expenditures. The provision to this Fund is an annual charge against rental operations. The Society, at its discretion, has established a Replacement Reserve Fund for Dahli Place, Forest Heights, Esquimalt Lion's Lodge, Pembroke Mews, Parsons at Brentwood, Goldstream Avenue 330 and Townley Place.

(c) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Investments that are quoted in an active market are subsequently measured at fair value and all changes in the fair value are recognized in excess (deficiency) of revenue over expenses in the period incurred. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. There are no other financial instruments designated to be carried at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Society determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Society expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Notes to Financial Statements

Year ended December 31, 2021

1. Significant accounting policies (continued):

- (d) Capital assets:
 - (*i*) Land, prepaid land leases, landscaping and site improvements, buildings, furniture and equipment are recorded at cost less accumulated amortization.
 - (*ii*) Interest is capitalized until the asset is put into use whenever external debt is issued to finance the construction of capital assets.
 - (*iii*) Amortization on prepaid land leases, buildings and furniture and equipment is provided at an amount equal to the annual principal reduction of the related mortgages with the following exceptions:
 - Land lease on Grafton Lodge is amortized on a straight-line basis over 35 years
 - Leasehold improvements are amortized over the term of the lease
 - Laundry equipment is amortized on a straight-line basis over 12 years
 - Parsons at Brentwood, Townley Place, and Goldstream Avenue 330 buildings are amortized on a straight-line basis over 50 years

Amortization expense is recorded in the Operating Fund.

(*iv*) Construction in progress is not amortized until the asset is put into use.

The Society reviews the carrying amount of capital assets for impairment whenever events or changes in circumstances indicate that the asset no longer contributes to the Society's ability to provide services, or that the value of future economic benefits or service potential associated with the asset is less than its carrying amount. If such conditions exist, an impairment loss is measured and recorded in the statement operations at the amount by which the carrying amount of the net asset exceeds its fair value or replacement cost.

(e) Revenue recognition:

Unrestricted contributions are recognized as revenue of the Operating Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted contributions related to general operations are recognized as revenue of the Operating Fund in the year in which the related expenses are incurred. All other restricted contributions are recognized as revenues of the appropriate restricted fund in the year received or receivable.

Forgivable loans are recognized as revenue in accordance with the above when the Society becomes entitled to receive a forgivable loan.

(f) Allocation of expenses:

The Society allocates certain of its office, audit and legal and administration/maintenance salary and benefit expenses proportionately across the buildings based on the total number of units in each building.

The Society allocates salaries and administration costs related to development activities to capital assets.

Notes to Financial Statements

Year ended December 31, 2021

1. Significant accounting policies (continued):

(g) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expense during the period. Actual results could differ from these estimates.

2. Cash held in trust:

Cash held in trust is held by BCHMC for the payment of construction costs for Dahli Place, Townley Place, and Pembroke Mews. Any remaining funds after the payout of the construction costs will be used to reduce the mortgage payable.

Notes to Financial Statements

Year ended December 31, 2021

3. Capital assets:

| | | | 2021 | 2020 |
|--|--------------------|--------------------|--------------------|--------------------|
| | | Accumulated | | |
| | Cost | amortization | Net | Net |
| | | | | |
| Balmoral Garden Court: Land lease prepaid for | | | | |
| 60 years \$ | 298,959 | 178,074 | 120,885 | 137,069 |
| Building | 5,282,375 | 3,148,998 | 2,133,377 | 2,419,327 |
| Building envelope | 22,606 | - | 22,606 | 2,410,027 |
| | 5,603,940 | 3,327,072 | 2,276,868 | 2,556,396 |
| Parsons at Brentwood: | 0,000,040 | 0,021,012 | 2,270,000 | 2,000,000 |
| Land | 1,205,408 | - | 1,205,408 | 1,205,408 |
| Building | 8,657,460 | 332,022 | 8,325,438 | 8,296,334 |
| <u></u> | 9,862,868 | 332,022 | 9,530,846 | 9,501,742 |
| Campbell Lodge: | 9,002,000 | 552,022 | 9,000,040 | 9,501,742 |
| Land | 2,452,727 | - | 2,452,727 | 2,452,727 |
| Building | 2,517,895 | 836,123 | 1,681,772 | 1,746,362 |
| Furniture and equipment | 95,697 | 31,778 | 63,919 | 66,374 |
| Landscaping and site improvement | | - | 21,290 | 21,290 |
| Building envelope | 3,196,413 | - | 3,196,413 | 48,652 |
| | 8,284,022 | 867,901 | 7,416,121 | 4,335,405 |
| Colwood Lodge: | 0,207,022 | 007,301 | 7,410,121 | 4,000,400 |
| Land | 1,273,304 | - | 1,273,304 | 1,273,304 |
| Building | 1,673,113 | 1,418,149 | 254,964 | 254,964 |
| Furniture and equipment | 55,492 | 47,035 | 8,457 | 8,457 |
| Redevelopment – Belmont Road | 881,871 | - | 881,871 | 679,413 |
| | 3,883,780 | 1,465,184 | 2,418,596 | 2,216,138 |
| Constance Court: | 5,005,700 | 1,400,104 | 2,410,000 | 2,210,100 |
| Land | 500,565 | - | 500,565 | 500,565 |
| Building | 3,440,970 | 2,698,080 | 742,890 | 918,673 |
| Furniture and equipment | 79,144 | 62,056 | 17,088 | 21,131 |
| · · · · · · · · · · · · · · · · · · · | 4,020,679 | 2,760,136 | 1,260,543 | 1,440,369 |
| Dahli Place: | 4,020,073 | 2,700,100 | 1,200,040 | 1,440,000 |
| Land | 2,734,179 | - | 2,734,179 | 2,734,179 |
| Building | 10,309,771 | 1,217,451 | 9,092,320 | 9,295,755 |
| Dananig | 13,043,950 | 1,217,451 | 11,826,499 | 12,029,934 |
| Devider Ledres | 13,043,930 | 1,217,431 | 11,020,499 | 12,029,934 |
| Dowler Lodge: Land | 040 450 | | 040 450 | 040 450 |
| | 818,159 | 2 245 201 | 818,159 329,362 | 818,159 |
| Building Furniture and equipment | 3,674,753 1,367 | 3,345,391 1,244 | 329,362 | 535,943 200 |
| | | | - | |
| | 4,494,279 | 3,346,635 | 1,147,644 | 1,354,302 |
| Esquimalt Lions' Lodge: | 72 450 | | 70 450 | 70 450 |
| Land | 73,459 | - | 73,459 | 73,459 |
| Building Furniture and equipment | - | - | - | 353,832 |
| Elevated walkway | - | - | - | 15,286 21,147 |
| Redevelopment - Fleming Street | - 1,597,546 | | - 1,597,546 | 597,067 |
| Redevelopment - Herning Offeet | | - | | |
| Forost Hoights: | 1,671,005 | - | 1,671,005 | 1,060,791 |
| Forest Heights: Land | 892,961 | | 892,961 | 802 061 |
| Building | 1,183,637 | 436,893 | 746,744 | 892,961 778,652 |
| Redevelopment | 420,936 | +30,093 | 420,936 | 391,809 |
| | | 420.000 | | |
| | 2,497,534 | 436,893 | 2,060,641 | 2,063,422 |

Notes to Financial Statements

Year ended December 31, 2021

3. Capital assets (continued):

| | | | 2021 | 2020 |
|--|-------------|----------------|--------------------------|------------|
| | | Accumulated | | |
| | Cost | amortization | Net | Ne |
| Crofton Lodge | | | | |
| Grafton Lodge: Land lease prepaid for | | | | |
| 35 years \$ | 345,600 | 159,300 | 186,300 | 197,100 |
| Building | 3,553,238 | 1,284,813 | 2,268,425 | 2,351,127 |
| Furniture and equipment | 18,457 | 18,457 | 2,200,420 | 2,001,127 |
| | 3,917,295 | 1,462,570 | 2,454,725 | 2,548,227 |
| Goldstream Avenue 330: | 5,917,295 | 1,402,370 | 2,404,720 | 2,040,227 |
| Land | 1,394,730 | - | 1,394,730 | 1,394,730 |
| Building | 24,625,005 | 287,267 | 24,337,788 | ,, |
| Development in progress | - | | - | 20,514,757 |
| | 26,019,785 | 287,267 | 25,732,518 | 21,909,487 |
| Nigel Square: | | | | |
| Land lease prepaid for 60 years | 301,240 | 210,504 | 90,736 | 109,215 |
| Building | 1,290,578 | 901,848 | 388,730 | 467,898 |
| Development in progress | 1,601,700 | - | 1,601,700 | 842,849 |
| | 3,193,518 | 1,112,352 | 2,081,166 | 1,419,962 |
| Pembroke Mews: | | | | |
| Land | 799,243 | - | 799,243 | 799,243 |
| Building | 2,346,499 | 333,931 | 2,012,568 | 2,051,580 |
| Equipment | 93,548 | 13,314 | 80,234 | 81,789 |
| Sittern Lodger | 3,239,290 | 347,245 | 2,892,045 | 2,932,612 |
| Sitkum Lodge: Land | 1,564,797 | | 1,564,797 | 1,564,797 |
| Building | 3,937,351 | - 3,333,065 | 604,286 | 604,286 |
| Furniture and equipment | 73,192 | 61,958 | 11,234 | 11,234 |
| | 5,575,340 | | 2,180,317 | 2,180,317 |
| Sutcliffe Court: | 5,575,540 | 3,395,023 | 2,100,317 | 2,100,317 |
| Land | 140,801 | - | 140,801 | 140,801 |
| Building | 197,144 | 153,731 | 43,413 | 69,287 |
| 5 | 337,945 | 153,731 | 184,214 | 210,088 |
| Tillicum Terrace: | 001,010 | 100,101 | 101,211 | 210,000 |
| Land | 870,232 | - | 870,232 | 870,232 |
| Building | 3,213,988 | 2,145,085 | 1,068,903 | 1,265,261 |
| Building envelope | 5,033 | - | 5,033 | - |
| | 4,089,253 | 2,145,085 | 1,944,168 | 2,135,493 |
| Townley Place: | | | | |
| Land | 11,388 | - | 11,388 | 11,388 |
| Building | 16,202,807 | 350,976 | 15,851,831 | 15,677,222 |
| | 16,214,195 | 350,976 | 15,863,219 | 15,688,610 |
| Society: | 400.000 | 440.450 | 44.400 | 50.007 |
| Leasehold improvement | 162,633 | 118,150 | 44,483 | 59,267 |
| Laundry equipment | 184,188 | 103,123 | <u>81,065</u> 125,548 | 96,342 |
| | 346,821 | 221,273 | 120,048 | 155,609 |
| \$ | 116,295,499 | 23,228,816 | 93,066,683 | 85,738,904 |
| Ψ | 110,200,100 | 20,220,010 | 30,000,000 | 00,100,004 |

During the year, the Society capitalized \$79,876 of interest (2020 - \$109,394).

Notes to Financial Statements

Year ended December 31, 2021

4. Accounts payable and accrued liabilities:

Included in accounts payable and accrued liabilities are government remittances payable of \$27,511 (2020 - \$10,897), which includes amounts payable for payroll deductions, workers' compensation, and medical service plan premiums.

5. Mortgages payable:

| | | 2021 | | 2020 |
|---|----|------------|----|-----------|
| Balmoral Garden Court: | | | | |
| 2.81% Mortgage with CMHC, due September 1, 2023 | | | | |
| payable \$30,933 per month to include principal and | | | | |
| interest | \$ | 2,255,375 | \$ | 2,558,982 |
| Campbell Lodge: | Ψ | 2,200,010 | Ŷ | 2,000,002 |
| 8% Mortgage with CMHC, due June 1, 2028, payable | | | | |
| \$9,808 per month to include principal and interest | | 597,336 | | 665,102 |
| Campbell Lodge: | | , | | , - |
| 2.19% Mortgage with MCAP, due March 1, 2025, payable | | | | |
| \$10,612 per month to include principal and interest | | 1,916,002 | | 2,000,598 |
| Colwood Lodge: | | | | |
| 2.19% Mortgage with MCAP, due March 1, 2025 payable | | | | |
| \$5,067 per month to include principal and interest | | 1,033,281 | | 1,071,104 |
| Constance Court: | | | | |
| 1.57% Mortgage with the CMHC, due October 1, 2026, | | | | |
| payable \$16,680 per month to include principal and interest | | 931,179 | | 1,111,593 |
| Constance Court: | | | | |
| 2.19% Mortgage with MCAP, due March 1, 2025, | | | | |
| payable \$959 per month to include principal and interest | | 242,506 | | 248,651 |
| Dahli Place: | | | | |
| 2.76% Mortgage with MCAP, due July 1, 2025, payable | | | | |
| \$37,814 per month to include principal and interest | | 8,981,753 | | 9,185,984 |
| Dowler Lodge: | | | | |
| 2.61% Mortgage with CHMC, due November 1, 2023, payable | | | | |
| \$18,423 per month to include principal and interest | | 412,926 | | 620,364 |
| Dowler Lodge: | | | | |
| 2.19% Mortgage with MCAP due March 1, 2025 payable | | 000 770 | | 007 004 |
| \$2,619 per month to include principal and interest | | 609,773 | | 627,691 |
| Forest Heights: | | | | |
| 2.50% Mortgage with Vancity, due October 7, 2023, | | E74 960 | | 607 195 |
| payable \$4,096 per month to include principal and interest Goldstream | | 574,862 | | 607,185 |
| 2.03% Mortgage with MCAP, due September 1, 2031 | | | | |
| payable \$49,178 per month to include principal and interest | | 14,725,643 | | |
| Grafton Lodge: | | 14,723,043 | | - |
| 3.43% Mortgage with MCAP, due April 1, 2024 payable | | | | |
| \$12,718 per month to include principal and interest | | 1,995,863 | | 2,078,965 |
| Nigel Square: | | 1,000,000 | | 2,070,000 |
| 1.01% Mortgage with CMHC, due July 1, 2026, payable | | | | |
| \$8,916 per month to include principal and interest | | 479,034 | | 577,111 |
| Pembroke Mews: | | | | ÷, |
| 3.19% Mortgage with MCAP, due March 1, 2022 | | | | |
| payable \$7,688 per month to include principal and interest | | 1,602,529 | | 1,643,322 |
| | | , , | | , -, |

Notes to Financial Statements

Year ended December 31, 2021

5. Mortgages payable (continued):

| | 2021 | 2020 |
|--|------------------|------------------|
| Sitkum Lodge: | | |
| 3.26% Mortgage with MCAP, due February 1, 2022 | | |
| payable \$2,855 per month to include principal and interest | 296,418 | 320,661 |
| Sitkum Lodge: | | |
| 2.19% Mortgage with MCAP, due March 1, 2025 | | |
| payable \$6,394 per month to include principal and interest | 1,255,217 | 1,304,002 |
| Sutcliffe Court: | | |
| 0.62% Mortgage with CMHC, due August 1, 2023, payable | | |
| \$2,191 per month to include principal and interest | 43,586 | 69,523 |
| Sutcliffe Court: | | |
| 2.41% Mortgage with Peoples Trust, due May 1, 2026, | | |
| payable \$536 per month to include principal and interest | 122,494 | 125,955 |
| Tillicum Terrace: | | |
| 2.61% Mortgage with CMHC, due December 1, 2023, payable | | |
| \$19,756 per month to include principal and interest | 1,433,238 | 1,630,338 |
| Tillicum Terrace: | | |
| 2.19% Mortgage with MCAP, due March 1, 2025, payable | | |
| \$1,720 per month to include principal and interest | 435,175 | 446,204 |
| Townley: | | |
| 2.20% Mortgage with Coast Capital, due August 1, 2031, payable | | |
| \$29,612 per month to include principal and interest | 8,633,435 | |
| | 48,577,625 | 26,893,335 |
| Current portion of long-term debt | 4,019,827 | 3,659,836 |
| | \$ 44,577,798 | \$ 23,233,499 |

Principal due within each of the next five years on the mortgages is approximately as follows:

| | Assuming no mortgage renewal | Assuming mortgage renewal |
|------|------------------------------------|---------------------------------|
| 2022 | \$ 4,019,827 | \$ 2,193,206 |
| 2023 | 5,301,274 | 2,221,834 |
| 2024 | 3,132,847 | 2,054,901 |
| 2025 | 14,071,687 | 2,107,282 |
| 2026 | 939,844 | 2,082,004 |

Notes to Financial Statements

Year ended December 31, 2021

6. Due to BCHMC:

The Society has agreements with BCHMC for funding predevelopment and development costs of the Parsons at Brentwood, Townley Street 1780, Goldstream Avenue 330, Nigel Valley, Fleming Street 874 and Colwood - 85 Belmont Road properties.

| | 6 | Maximum | 0004 | 0000 |
|---------------------------|-----|--------------|-----------------|------------------|
| | fur | nding amount | 2021 | 2020 |
| Parsons at Brentwood | \$ | 9,155,224 | \$ 4,684,877 | \$ 9,550,006 |
| Townley Street 1780 | | 15,837,904 | - | 14,614,498 |
| Goldstream Avenue 330 | | 25,720,490 | - | 20,236,451 |
| Nigel Valley | | 1,458,165 | 1,440,397 | 847,257 |
| Fleming Street 874 | | 1,387,818 | 1,308,182 | 591,595 |
| Colwood - 85 Belmont Road | | 151,242 | 151,242 | 151,242 |
| | \$ | 53,710,843 | \$ 7,584,698 | \$ 45,991,049 |

(a) Parsons at Brentwood, Townley Street 1780, and Goldstream Avenue 330:

The funding provided for these development projects is a combination of loans and forgivable loans (grants). The maximum forgivable loan portion for each of the Parsons at Brentwood, Townley Street 1780, and Goldstream Avenue 330 projects is \$4,500,000, \$6,514,112 and \$10,400,441 respectively. During 2021, the forgivable loan portion of the funding was determined by BCHMC upon final accounting for the projects and recognized as revenue of the capital fund. The maximum amount was awarded for all three projects. Mortgages were taken on the Goldstream and Townley projects during the year (see note 5).

On January 15, 2021, the Society repaid \$396,355 to BCHMC of over-funding received in 2020 for Parsons at Brentwood.

If the Society continues to develop, use and operate the above properties for the intended purposes as required by BCHMC, the loans will be forgiven 1/25 each year, commencing in the 11th year. Payments of interest are not required unless there is a default under the Loan or Operating Agreement at which time interest will be payable on the balance of the principle outstanding as at the date of default at a rate of prime plus 2%.

(b) Nigel Valley:

During 2017, the Society entered into an agreement with BCHMC for an interest free loan for Proposal Development Funding. The funds advanced under this agreement will be repayable to BCHMC on demand at the discretion of BCHMC, and will form part of any approved financing provided to the Society by BCHMC for the development of the property. The total loan advanced will be repaid to BCHMC, in full, from the proceeds of the initial advance of the approved first mortgage.

Notes to Financial Statements

Year ended December 31, 2021

6. Due to BCHMC (continued):

(c) Fleming Street 874:

During 2019, the Society entered into an agreement with BCHMC for an interest free loan for Proposal Development Funding. The funds advanced under this agreement will be repayable to BCHMC on demand at the discretion of BCHMC, and will form part of any approved financing provided to the Society by BCHMC for the development of the property. The total loan advanced will be repaid to BCHMC, in full, from the proceeds of the initial advance of the approved mortgage.

On February 22, 2022, the Board of Directors of the Society approved borrowing \$14,534,330 in the form of a forgivable loan and \$30,657,536 in the form of a repayable loan for the construction of the Fleming Street Redevelopment.

(d) Colwood - 85 Belmont Road:

During 2020, the Society entered into an agreement with BCHMC for an interest free loan for Proposal Development Funding. The funds advanced under this agreement will be repayable to BCHMC on demand at the discretion of BCHMC, and will form part of any approved financing provided to the Society by BCHMC for the development of the property. The total loan advanced will be repaid to BCHMC, in full, from the proceeds of the initial advance of the approved mortgage.

7. Loans payable - pre-construction funding:

In 2019, the Society received a Pre-Construction Funding Loan in the amount of \$1,000,000 from Vancity to be used towards four development and redevelopment projects (Parsons at Brentwood, Nigel, Goldstream and Townley). In 2020, an additional amount was approved for \$1,000,000 to be used for three additional development and redevelopment projects (Forest Heights, Colwood Lodge, and Esquimalt Lions Lodge). The funding is in the form of a demand loan which bears interest at a rate of 2% annually. Full repayment of the loan including principal and interest is required no later than five years following the completion of construction, and the balance is due on demand. As at December 31, 2021, the balance of \$2,058,565 includes draws of \$2,000,000 plus accrued interest.

| | 2021 | 2020 |
|---|---------------------------------|---------------------------------|
| Colwood - 85 Belmont Road Seed Loan Forest Heights Seed Loan Grafton Lodge Repayable Assistance | \$ 286,980 180,000 33,645 | \$ 286,980 180,000 59,091 |
| | \$ 500,625 | \$ 526,071 |

8. Loans payable to CMHC:

Notes to Financial Statements

Year ended December 31, 2021

8. Loans payable to CMHC (continued):

(a) Colwood - 85 Belmont Road Seed Loan:

During 2020, the Society obtained financing for the Colwood - 85 Belmont Road development project in the form of a Seed Ioan from CMHC. The Society has drawn on the Seed Ioan in the amount of \$286,980 with a maximum approved limit of \$350,000. No interest is accrued or payable during the term of the Ioan.

(b) Forest Heights Seed Loan:

During 2018, the Society obtained financing for the Forest Heights redevelopment in the form of a \$180,000 Seed loan from CMHC. During 2020, \$180,000 was drawn on the loan. No interest is accrued or payable during the term of the loan.

(c) Grafton Lodge repayable assistance:

The Society is required to commence repaying this amount representing repayable assistance for Grafton Lodge in the year following the fiscal year in which the aggregate of the rents payable by non-rent geared to income tenants exceeds the aggregate of the economic rent occupied by non-rent geared to income tenants. The repayment criteria were met in 2015 therefore the Society began repaying this amount in 2016.

The Society is required to pay interest at bank prime rate on the repayable assistance upon commencement of the repayment. Interest of \$1,102 (2020 - \$2,754) was paid on the repayable assistance during the year. The Society repaid \$25,446 (2020 - \$27,696) of the repayable assistance during the year.

9. Operating Fund - internally restricted:

The Society's Board of Directors has internally restricted \$2,178,230 (2020 - \$1,187,264) of the Society's operating fund balance for working capital and future rental accommodation projects. The internally restricted amounts consist of the net operating fund balance of Forest Heights, Dahli Place, Esquimalt Lion's Lodge, Pembroke Mews and the Society's operating fund balance ("Other" fund per Schedule 1), which are not restricted by BCHMC or CMHC operating agreements. The internally restricted amounts are not to be used for any other purpose without approval by the Board of Directors.

Notes to Financial Statements

Year ended December 31, 2021

10. Rent supplements and interest reduction grants:

- (a) Rent supplements received are either contributed jointly by CMHC and BCHMC or funded wholly by BCHMC. All supplements received are administered through the BCHMC.
- (b) Surpluses created in Balmoral Court, Campbell Lodge, Dowler Lodge, Constance Court, Nigel Square, Sutcliffe Court and Tillicum Terrace are refundable only to BCHMC. Any deficits created in these projects are funded by BCHMC. The financial statement reviews for the Society's 2020 fiscal year were finalized by BCHMC in fiscal 2021 and accordingly recorded in the Society's financial statements as recovery of deficit in the statement of operations.

11. Financial risks and concentration of credit risk:

(a) Market risk:

Market price risk is the risk that the value of an instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to an individual investment, its issuer or all factors affecting all instruments traded in the market. As all of the Society's investments are carried at fair value with fair value changes recognized in the statement of operations, all changes in market conditions will directly result in an increase or decrease in fund balances. Market price risk is managed by the Society's investment manager through construction of a diversified portfolio of instruments traded on various markets and across various industries. The Society is not exposed to currency risk as all financial instruments are held in Canadian dollars. There has been no change to the risk exposures from 2020.

(b) Liquidity risk:

Liquidity risk is the risk that the Society will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Society manages its liquidity risk by monitoring its operating requirements. The Society prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations. There has been no change to the risk exposures from 2020.

(c) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Society is exposed to credit risk with respect to the accounts receivable. The Society assesses, on a continuous basis, accounts receivable and provides for any amounts that are not collectible in the allowance for doubtful accounts. There has been no change to the risk exposures from 2020.

Notes to Financial Statements

Year ended December 31, 2021

11. Financial risks and concentration of credit risk (continued):

(d) Interest rate risk:

The Society's exposure to interest rate risk relates to its current and future anticipated borrowings. The Society has interest bearing mortgages and loans which are subject to interest rate adjustments upon maturity. Fixed-interest instruments subject the Society to a fair value risk while floating-rate instruments subject it to a cash flow risk. Further details about the fixed rate mortgages and loans are included in note 5. There has been no change to the risk exposures from 2020.

12. Employee and contractor remuneration:

The BC Societies Act came into effect on November 28, 2016. The Act has a requirement for the disclosure in the financial statements of the remuneration of directors, employees and contractors for financial statements prepared after November 28, 2016. For employee and contractor remuneration the requirement is to disclose amounts paid to individuals whose remuneration was greater than \$75,000. For the fiscal year ending December 31, 2021, the Society paid remuneration of \$343,078 to three employees (2020 - \$451,148 to four employees), each of whom received total remuneration of \$75,000 or greater. There were no remuneration payments made to directors in 2021 or 2020.

13. Commitments:

The Society is committed to make payments under operating leases for premises as follows:

| | Payment |
|----------------------|----------------------------------|
| 2022 2023 2024 | \$ 46,880 46,880 46,880 |

The Society has total construction commitments remaining of \$39,881,000 in design and construction contracts funded by BCHMC and CMHC for the ongoing development of 874 Fleming Street and the envelope renewal project at Campbell Lodge.

Notes to Financial Statements

Year ended December 31, 2021

14. Contingencies:

The Society has contingent liabilities related to the following forgivable loans, which have been recognized as revenue in the current or prior years:

(a) Pembroke Mews:

The RRAP loan payable to CMHC is authorized up to \$600,000, of which \$600,000 has been drawn. The loan terms state that the loan will be forgiven if the Society continues to charge rents in accordance with the approved post-RRAP rents and limit subsequent rental increases. The forgivable loan will be earned over 15 years from the first day of the month, following the final advance of the loan funds. The final loan advance was received in April 2012. If the Society is in default of any of the loan terms it will be required to repay the loan including interest at 6.75%.

(b) Dahli Place:

During 2015, BCHMC provided the Society with a forgivable loan of \$500,000 for Dahli Place. If the Society uses the land for the intended purpose as required by BCHMC, the loan is forgivable at 1/25 each year, commencing in the 11th year (2026).

(c) Campbell Lodge:

During 2017, BCHMC approved the Society to borrow up to \$500,000 for the renovation and/or repair of Campbell Lodge. The amounts have been fully drawn (the last \$49,394 of the \$500,000 was drawn in 2019). The loan is forgivable at 1/10 each year, commencing in the 1st year (2019). Payments of interest are not required unless there is a default under the Loan or Operating Agreement at which time interest will be payable on the balance of the principal outstanding as at the date of default at a rate of prime plus 2%.

(d) Campbell Lodge Envelope:

During 2019, BCHMC committed to providing the Society with a forgivable loan up to \$5,200,000 to fund the restoration of the envelope at Campbell Lodge. Subsequent to year end, BCHMC increased their forgivable loan commitment amount to \$8,500,000. During the year \$2,832,668 was drawn (2020 - \$14,364). As at December 31, 2021 \$2,881,322 had been drawn cumulatively (2020 - \$48,654). If the Society uses the asset for the intended purpose as required by BCHMC, the loan is forgivable at 1/10 each year, commencing in the 1st year after completion of construction.

(e) Forest Heights:

The Society was provided a forgivable mortgage from BCHMC registered on July 14, 2010 for the purchase of Forest Heights. If the Society uses the land for the intended purpose as required by BCHMC, the loan is forgivable at 1/25 each year, commencing in the 11th year (2021).

Notes to Financial Statements

Year ended December 31, 2021

15. Subsequent events:

(a) Vic-West Housing Society:

Effective March 1, 2022 (the "acquisition date"), the Society acquired the assets and assumed the liabilities of the Vic-West Housing Society for \$10. The Vic-West Housing Society was incorporated under the Society Act of British Columbia on October 16, 1991 to operate and maintain, without profit to its members, a low-rental housing project under the direction of, and subsidized by, the British Columbia Housing Management Commission (BC Housing). The Vic-West Housing Society is a registered charity exempt from income taxes. The Vic-West Housing Society was unable to maintain operations and requested that BC Housing find another society with the capacity to manage and operate the property to the standards required.

The Society will recognize the identifiable assets acquired and the liabilities assumed at their acquisition-date fair values related to the 19 unit family townhouse complex and 20 unit seniors building located at 222 Esquimalt Road, Victoria, BC. Management is in the process of identifying assets acquired and liabilities assumed and determining the acquisition date fair values. Any difference between the fair values of assets acquired and liabilities assumed will be recognized separately in the Society's fund balances in 2022. The land and buildings are leased from the Provincial Rental Housing Corporation and the lease has been assigned to the Society as of March 1, 2022. The fair value of the property including land and buildings as at March 1, 2022 is \$6,112,000. The balance owing on the CMHC mortgage related to the property as at March 1, 2022 is \$704,186.

16. Comparative information:

Certain comparative information has been reclassified to conform to the presentation adopted in the current year.

Schedule of Operations

Year ended December 31, 2021, with comparative information for 2020

| | Balmora | I Court | Campbell | Lodge | Colwood | Lodge | Constanc | e Court | Dahli F | Place | Dowler I | Lodge | Esquimalt Lie | on's Lodge | Forest H | eights | Grafton | Lodge |
|--|-----------|----------------|----------|-------------|-----------|--------------|----------|-------------|------------|------------|-------------|-------------|---------------|------------|-----------|-----------|------------|------------|
| | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 |
| Revenue: | | | | | | | | | | | | | | | | | | |
| Tenant rent contributions | 476,321 | 458.359 | 535.851 | 518.924 | 273.007 | 308.784 | 278.625 | 262,119 | 866,569 | 856,082 | 321.559 | 309.016 | 47,877 | 223,064 | 126,550 | 154.421 | 291.645 | 287,928 |
| Rent supplements (note 10(a)) | 327,680 | 294,780 | 224,269 | 175,132 | 60,798 | 60,798 | 173,008 | 170,959 | - | | 281,829 | 270,428 | - | | - | - | 75,398 | 62,430 |
| Interest reduction grants (note 10(a)) | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Laundry | 15,320 | 12,455 | 9,150 | 5,506 | 5,280 | 4,475 | 4,620 | 3,541 | 7,764 | 6,000 | 6,985 | 5,427 | 1,410 | 4,007 | 2,740 | 2,133 | 3,430 | 2,403 |
| Heat and light recovery | - | - | 17,588 | 17,362 | - | - | - | - | 160 | 390 | - | - | - | - | - | - | - | - |
| Cable recovery | - | - | 52,473 | 51,457 | 21,393 | 24,759 | 27,084 | 27,127 | - | - | 34,458 | 34,364 | 5,547 | 25,740 | - | - | 20,216 | 20,043 |
| Investment income | - | - | - | - | - | - | - | - | 230 | 344 | - | - | - | - | 1,449 | 1,617 | - | - |
| Unrealized gain on investments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | 36,661 | 21,028 | 18,068 | 12,014 | 4,138 | 7,554 | 16,055 | 7,409 | 27,208 | 32,012 | 17,936 | 8,797 | 1,049 | 11,840 | 2,451 | 4,330 | 9,983 | 5,855 |
| _ | 855,982 | 786,622 | 857,399 | 780,395 | 364,616 | 406,370 | 499,392 | 471,155 | 901,931 | 894,828 | 662,767 | 628,032 | 55,883 | 264,651 | 133,190 | 162,501 | 400,672 | 378,659 |
| Expenses: | | | | | | | | | | | | | | | | | | |
| Amortization | 302,135 | 295,203 | 67,045 | 62,654 | - | - | 179,826 | 176,406 | 203,435 | 198,709 | 206,658 | 202,115 | - | - | 31,908 | 30,090 | 93,502 | 91,123 |
| Mortgage interest | 67,161 | 75,596 | 92,456 | 99,466 | 23,080 | 23,901 | 27,711 | 32,377 | 249,351 | 254,844 | 26,939 | 32,611 | 22 | 288 | 19,724 | 21,364 | 70,537 | 74,991 |
| Janitor - maintenance salaries | 82,076 | 81,947 | 95,647 | 112,029 | 54,439 | 66,455 | 54,819 | 64,508 | 64,291 | 71,224 | 80,173 | 75,292 | 18,708 | 71,880 | 14,065 | 23,151 | 49,577 | 48,703 |
| Administration | 78,042 | 78,396 | 105,526 | 105,824 | 52,871 | 53,119 | 54,989 | 55,216 | 72,001 | 72,603 | 69,773 | 69,830 | (347) | 82,167 | 5,152 | 20,649 | 41,281 | 41,612 |
| Heat, hydro and hot water | 44,702 | 42,775 | 83,997 | 80,105 | 39,826 | 43,319 | 23,541 | 22,455 | 29,350 | 25,178 | 34,000 | 32,243 | 24,978 | 35,775 | 9,038 | 8,400 | 23,980 | 20,575 |
| Maintenance | 50,299 | 47,304 | 48,034 | 58,038 | 24,610 | 17,351 | 22,961 | 28,865 | 43,196 | 36,000 | 66,503 | 37,643 | 14,172 | 20,052 | 7,348 | 8,423 | 26,631 | 25,140 |
| Replacement reserve allocation | 53,280 | 53,280 | 45,000 | 45,000 | 60,000 | 60,000 | 6,240 | 6,240 | 81,600 | 81,600 | 39,600 | 39,600 | - | - | - | 20,064 | - | - |
| Property taxes | 28,244 | 28,582 | 32,589 | 32,909 | 19,703 | 22,040 | 17,062 | 18,490 | 28,367 | 29,611 | 22,415 | 22,614 | - | - | 6,060 | 6,191 | 5,197 | 5,541 |
| Water | 53,481 | 48,581 | 33,860 | 31,442 | 10,468 | 10,839 | 10,925 | 12,081 | 38,192 | 33,841 | 34,735 | 31,329 | 5,396 | 10,580 | 7,736 | 9,813 | 8,406 | 8,170 |
| Cablevision | - | - | 50,754 | 50,754 | 26,755 | 26,755 | 27,136 | 27,136 | - | - | 34,171 | 34,171 | 23,410 | 40,132 | - | - | 20,049 | 20,024 |
| Garbage | 34,028 | 28,243 | 29,922 | 26,617 | 13,437 | 15,711 | 14,352 | 13.073 | 28.512 | 24,730 | 21.696 | 16,149 | 10,101 | 20,534 | 11.779 | 9,801 | 16.609 | 14,382 |
| Insurance | 41,670 | 34,447 | 35.237 | 29,229 | 14,956 | 12,548 | 21,108 | 17,592 | 26,831 | 22,330 | 28,657 | 23,839 | 11,449 | 14,974 | 8.849 | 7.606 | 20,599 | 17,224 |
| Other | 1.036 | 490 | 1.599 | 223 | 1,495 | 143 | 557 | 358 | 9,743 | 6,553 | 967 | 387 | 3.253 | 8,689 | 346 | 2.227 | 426 | 259 |
| Audit and legal | 3,050 | 3,384 | 4,225 | 4,341 | 2,214 | 2,366 | 2,250 | 2,314 | 3,072 | 3,302 | 2,772 | 2,927 | 1,900 | 3,519 | 990 | 872 | 1,548 | 1,877 |
| Capital improvements | 5,880 | - | 12.080 | - | ·_ | - | 11.580 | - | - | - | - | - | - | - | - | - | 6,509 | - |
| <u> </u> | 845,084 | 818,228 | 737,971 | 738,631 | 343,854 | 354,547 | 475,057 | 477,111 | 877,941 | 860,525 | 669,059 | 620,750 | 113,042 | 308,590 | 122,995 | 168,651 | 384,851 | 369,621 |
| Excess (deficiency) of revenue over | | | - | | | | - | | | | | | | | | | | |
| expenses before the following | 10,898 | (31,606) | 119,428 | 41,764 | 20,762 | 51,823 | 24,335 | (5,956) | 23,990 | 34,303 | (6,292) | 7,282 | (57,159) | (43,939) | 10,195 | (6,150) | 15,821 | 9,038 |
| Recovery of deficit (note 10(b)) | 24,127 | 25,628 | 22,256 | 31,219 | - | - | 9,618 | 8,392 | | - | 3,203 | 14,836 | - | | - | - | 214 | |
| Adjustment of prior year's revenue and | | | | | | | | | | | | | | | | | | |
| expenses funded by the Society | (71) | (3,925) | 4,633 | 8,055 | - | - | 2,351 | (1,599) | - | - | 2,947 | (467) | 16,190 | - | - | - | - | - |
| Excess (deficiency) of revenue over expenses | 34,954 | (9,903) | 146,317 | 81,038 | 20,762 | 51,823 | 36,304 | 837 | 23,990 | 34,303 | (142) | 21,651 | (40,969) | (43,939) | 10,195 | (6,150) | 16,035 | 9,038 |
| Fund balance, beginning of year | (31,606) | (21,703) | (40,989) | (44,274) | 74,159 | 59,345 | (11,969) | (11,543) | 557,192 | 522,889 | (10,250) | (21,169) | 40,969 | 84,908 | 36,148 | 42,298 | 138,692 | 118,854 |
| Interfund transfers: | | | | | | | | | | | | | | | | | | |
| Capital - amortization, principal payments, purchase | - | - | (84,729) | (82,753) | (37,892) | (37,009) | (6,157) | (6,013) | - | - | (17,951) | (17,532) | - | - | - | - | 10,800 | 10,800 |
| BCHMC replacement reserve review adjustments | 7,550 | - | 14,100 | 5,000 | - | - | - | 4,750 | - | - | 4,100 | 6,800 | - | - | - | - | - | - |
| Esquimalt replacement reserve | | | | - | | - | | - | | - | | - | | - | | - | | - |
| Fund balance, end of vear | \$ 10.898 | \$ (31,606) \$ | 34.699 | \$ (40.989) | \$ 57.029 | \$ 74,159 \$ | § 18.178 | \$ (11.969) | \$ 581,182 | \$ 557,192 | \$ (24,243) | \$ (10.250) | \$- | \$ 40.969 | \$ 46.343 | \$ 36.148 | \$ 165.527 | \$ 138.692 |

Schedule of Operations

Year ended December 31, 2021, with comparative information for 2020

| 2021 Revenue: Tenant rent contributions 428.977 Rent supplements (note 10(a)) - Interest reduction grants (note 10(a)) - Laundry 8.645 Heat and light recovery - Cable recovery - Unrealized gain on investments - Utrealized gain on investments - Other 14.108 Administration 287.267 Mortgage interest 109.719 Janitor - maintenance salaries 40.721 Administration 65.695 Heat, hydro and hot water 19.984 Maintenance 15.977 Replacement reserve allocation 51.000 Property taxes 13.287 Water 5.866 | 202 | 20 | Nigel Sq 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | 2021 | 2020 | Townley 2021 | 2020 | 2021 | 2020 | 2021 | |
|---|-----|----|------------------|----------|---------|----------|---------|---------|-----------|-----------|---------|---------|----------|----------|-----------------|----------|----------|----------|-----------|-----------|
| Tenant rent contributions 428,97 Rent supplements (note 10(a)) - Interest reduction grants (note 10(a)) - Laundry 8,64 Heat and light recovery - Cable recovery - Unrealized gain on investments - Other 14,108 Expenses: 451,731 Amortization 287,267 Mortgage interest 109,715 Janitor - maintenance salaries 40,727 Administration 66,599 Heat, hydro and hot water 19,884 Maintenance 15,978 Replacement reserve allocation 51,000 Property taxes 13,287 | | | | | | | | | | | | | | | | | | | | 2020 |
| Tenant rent contributions 428,978 Rent supplements (note 10(a)) - Interest reduction grants (note 10(a)) - Laundry 8,645 Heat and light recovery - Cable recovery - Unrealized gain on investments - Other 14,108 Expenses: 451,731 Expenses: 109,715 Amortization 287,267 Mortigage interest 109,712 Janitor - maintenance salaries 40,722 Administration 66,692 Heat, hydro and hot water 19,984 Maintenance 15,978 Replacement reserve allocation 51,000 Property taxes 13,287 | | | | | | | | | | | | | | | | | | | | |
| Rent supplements (note 10(a)) - Interest reduction grants (note 10(a)) - Laundry 8,645 Heat and light recovery - Cable recovery - Investment income - Unrealized gain on investments - Other 14,102 Amortization 287267 Montgage interest 109,719 Janitor - maintenance salaries 40,721 Administration 65,692 Heat, hydro and hot water 19,984 Maintenance 15,730 Replacement reserve allocation 51,000 Property taxes 13,287 | | | | | | | | | | | | | | | | | | | | |
| Interest reduction grants (note 10(a)) Laundry 8,645 Heat and light recovery - Cable recovery - Unrealized gain on investments - Other 14,100 Expenses: 451,731 Expenses: 451,731 Expenses: 451,737 Mortgage interest 109,715 Janitor - maintenance salaries 40,721 Administration 66,592 Heat, hydro and hot water 19,984 Maintenance 15,978 Replacement reserve allocation 51,000 Property taxes 51,2287 | 8 | | 164,986 | 157,739 | 450,188 | 303,028 | 224,111 | 221,822 | 600,559 | 582,470 | 59,008 | 59,694 | 335,596 | 322,369 | 604,803 | 3,638 | - | - | 6,086,233 | 5,029,457 |
| Laundry 8,645 Heat and light recovery - Cable recovery - Cable recovery - Investment income - Unrealized gain on investments - Other 14,100 Other 451,731 Expenses: Amortization 287,267 Mortgage interest 109,715 Janitor - maintenance salaries 40,721 Administration 66,599 Heat, hydro and hot water 19,984 Maintenance 15,977 Replacement reserve allocation 51,000 Property taxes 13,287 | | - | 77,303 | 68,098 | - | - | - | - | 110,991 | 110,991 | 41,141 | 35,441 | 215,637 | 218,525 | - | - | - | - | 1,588,054 | 1,467,582 |
| Heat and light recovery - Cable recovery - Investment income - Unrealized gain on investments - Other 11,108 Other 451,731 Expenses: - Amortization 287,267 Mortgage interest 109,712 Janitor - maintenance salaries 40,721 Administration 66,592 Heat, hydro and hot water 19,984 Maintenance 15,977 Replacement reserve allocation 51,000 Property taxes 13,287 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Cable recovery Investment income Unrealized gain on investments Uther Investments Uther Investments Uther Investments Iter Iter Iter Iter Iter Iter Iter Iter | 5 | - | | - | 5,070 | 3,305 | 1,397 | 2,440 | 10,235 | 9,687 | - | - | 1,987 | 1,146 | 7,430 | 1,250 | | 15,274 | 91,463 | 79,049 |
| Investment income - Unrealized gain on investments - Other 14,108 451,731 Expenses: Amortization 287267 Mortgage interest 109,719 Janitor - maintenance salaries 40,721 Administration 66,699 Heat, hydro and hot water 19,984 Maintenance 15,977 Replacement reserve allocation 51,000 Property taxes 13,287 | | | - | - | - | - | - | - | - | 120 | - | - | 120 | - | - | - | - | - | 17,868 | 17,872 |
| Unrealized gain on investments Other 14.100 Expenses: A mortization 287,267 Mortgage interest 109,716 Janitor - maintenance salaries 40,721 Administration 65,695 Heat, hydro and hot water 19,984 Maintenance 15,975 Replacement reserve allocation 51,000 Property taxes 13,287 | | | - | - | - | - | - | - | 39,237 | 39,071 | 5,192 | 5,280 | - | - | - | - | - | - | 205,600 | 227,841 |
| Other 14.102 Other 451,731 Expenses: 451,731 Amortization 287,267 Mortgage interest 109,715 Janitor - maintenance salaries 40,721 Administration 65,695 Heat, hydro and hot water 19,984 Maintenance 15,976 Replacement reserve allocation 51,000 Property taxes 13,287 | | - | - | - | - | - | 2,713 | - | - | - | - | - | - | - | 233 | - | 59,752 | 60,157 | 64,377 | 62,118 |
| Expenses: Amortization 287,267 Mortgage interest 109,715 Janitor - maintenance salaries 40,721 Administration 66,692 Heat, hydro and hot water 19,984 Maintenance 15,978 Replacement reserve allocation 51,000 Property taxes 13,287 | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | 26,223 | 30,136 | 26,223 | 30,136 |
| Expenses: 287,267 Montization 287,267 Mortgage interest 109,715 Janitor - maintenance salaries 40,721 Administration 65,695 Heat, hydro and hot water 19,984 Maintenance 15,975 Replacement reserve allocation 51,000 Property taxes 13,287 | | | 50 | 1,168 | 14,291 | 9,312 | 150 | 1,597 | 5,400 | 9,550 | - | 590 | 36,396 | 12,685 | 19,887 | 1,746 | 160,927 | 158,806 | 384,758 | 306,293 |
| Amortization 287 267 Mortgage interest 109,719 Janitor - maintenance salaries 40,721 Administration 66,695 Heat, hydro and hot water 19,984 Maintenance 15,976 Replacement reserve allocation 51,000 Property taxes 13,287 | 1 | - | 242,339 | 227,005 | 469,549 | 315,645 | 228,371 | 225,859 | 766,422 | 751,889 | 105,341 | 101,005 | 589,736 | 554,725 | 632,353 | 6,634 | 246,902 | 264,373 | 8,464,576 | 7,220,348 |
| Mortgage interest 109,719 Janitor - maintenance salaries 40,721 Administration 65,695 Heat, hydro and hot water 19,984 Maintenance 15,977 Replacement reserve allocation 51,000 Property taxes 13,287 | | | | | | | | | | | | | | | | | | | | |
| Janitor - maintenance salaries 40.727 Administration 65,695 Heat, hytor and hot water 19,984 Maintenance 15,977 Replacement reserve allocation 51,000 Property taxes 13,287 | 7 | - | 97,647 | 93,812 | 176,845 | 155,177 | 40,567 | 39,523 | - | - | 25,874 | 25,458 | 196,358 | 192,029 | 324,818 | 26,156 | 30,062 | 30,062 | 2,263,947 | 1,618,517 |
| Administration 65,695 Heat, hydro and hot water 19,984 Maintenance 15,976 Replacement reserve allocation 51,000 Property taxes 13,287 | 9 | - | 11,379 | 18,136 | 36,408 | 51,240 | 51,495 | 52,725 | 38,061 | 39,916 | 3,348 | 4,100 | 49,386 | 54,662 | 116,759 | 3,517 | 198 | 1,678 | 993,734 | 841,412 |
| Heat, hydro and hot water 19,984 Maintenance 15,977 Replacement reserve allocation 51,000 Property taxes 13,287 | 1 | | 14,465 | 21,939 | 41,190 | 38,447 | 27,080 | 25,208 | 84,327 | 77,368 | 13,173 | 16,665 | 79,726 | 75,194 | 61,693 | 1,714 | (3,708) | (988) | 872,462 | 870,736 |
| Maintenance 15,978 Replacement reserve allocation 51,000 Property taxes 13,287 | 5 | | 19,165 | 18,906 | 42,251 | 35,664 | 26,404 | 26,813 | 103,730 | 79,873 | 10,570 | 10,570 | 56,057 | 56,212 | 69,275 | 7,341 | 34,550 | 12,642 | 906,985 | 827,437 |
| Maintenance 15,978 Replacement reserve allocation 51,000 Property taxes 13,287 | 4 | | 722 | 1.456 | 13.374 | 11.283 | 6.851 | 6.704 | 88,452 | 88.059 | 9.494 | 9.425 | 17,554 | 17,886 | 20.339 | 5,258 | | | 490,182 | 450,896 |
| Property taxes 13,287 | 8 | | 7.968 | 14,516 | 21,764 | 14,150 | 27.445 | 36.300 | 45.697 | 44,161 | 7.606 | 8,519 | 39,931 | 37,849 | 22,115 | 3,327 | 2.331 | 3,521 | 494,589 | 441,159 |
| Property taxes 13,287 | | | 12,960 | 12,960 | 48,000 | 44,000 | 20,100 | 20,100 | 90,000 | 90,000 | 7.200 | 7,200 | 38,160 | 38,160 | 46.080 | | _, | - | 599,220 | 518,204 |
| | | | 9,536 | 9.841 | - | | 20,100 | 20,100 | 15,786 | 16.078 | 3,463 | 3,535 | 15.772 | 16.698 | | | | | 217.505 | 212,154 |
| | | | 26,918 | 24,108 | 9,056 | 2,927 | 4,794 | 4,323 | 47,402 | 44,214 | 5,342 | 4,965 | 38,037 | 37,925 | 11.924 | | | | 352,532 | 315,138 |
| | 0 | • | | | | | | | 39,103 | | | | | 37,923 | 11,524 | - | - | | | |
| Cablevision - | ~ | - | - | - | - | - | - | - | | 39,103 | 5,025 | 5,025 | - | - | - | - | - | - | 226,403 | 243,100 |
| Garbage 21,198 | | - | 16,779 | 14,023 | 7,674 | 5,912 | 11,352 | 8,719 | 22,309 | 18,671 | 1,368 | 1,316 | 21,822 | 19,650 | 26,752 | 228 | - | - | 309,690 | 237,759 |
| Insurance 25,974 | | | 10,516 | 8,875 | 19,466 | 13,104 | 523 | 397 | 28,995 | 24,136 | 6,123 | 5,007 | 22,528 | 18,787 | 18,640 | - | - | - | 342,121 | 250,095 |
| Other 807 | | - | 194 | 26 | 917 | 364 | 1,726 | 38 | 818 | 895 | 109 | 39 | 566 | 1,818 | 1,315 | - | 4,008 | 4,219 | 29,882 | 26,728 |
| Audit and legal 4,290 | 0 | - | 744 | 538 | 1,691 | 1,767 | 1,155 | 1,250 | 11,008 | 3,415 | 413 | 443 | 2,486 | 2,449 | 2,706 | - | 56 | 476 | 46,570 | 35,240 |
| Capital improvements - | | | - | - | - | - | - | - | - | - | - | - | 11,140 | - | - | - | - | - | 47,189 | - |
| 661,780 | 0 | | 228,993 | 239,136 | 418,636 | 374,035 | 219,516 | 222,124 | 615,688 | 565,889 | 99,108 | 102,267 | 589,523 | 569,319 | 722,416 | 47,541 | 67,497 | 51,610 | 8,193,011 | 6,888,575 |
| Excess (deficiency) of revenue over | | | | | | | | | | | | | | | | | | | | |
| expenses before the following (210,049 | 9) | - | 13,346 | (12,131) | 50,913 | (58,390) | 8,855 | 3,735 | 150,734 | 186,000 | 6,233 | (1,262) | 213 | (14,594) | (90,063) | (40,907) | 179,405 | 212,763 | 271,565 | 331,773 |
| Recovery of deficit (note 10(b)) - | | - | 11,441 | 13,871 | | | | | - | (29,596) | 4,177 | 1,233 | 10,393 | (903) | | | - | | 85,429 | 64,680 |
| Adjustment of prior year's revenue and | | | | | | | | | | | | | | | | | | | | |
| expenses funded by the Society - | | | 690 | (227) | - | - | - | - | - | - | 464 | (428) | 2,423 | (439) | - | - | (29,627) | (970) | - | - |
| Excess (deficiency) of revenue over expenses (210,049 | 9) | - | 25,477 | 1,513 | 50,913 | (58,390) | 8,855 | 3,735 | 150,734 | 156,404 | 10,874 | (457) | 13,029 | (15,936) | (90,063) | (40,907) | 149,778 | 211,793 | 356,994 | 396,453 |
| Fund balance, beginning of year - | | | (12,131) | (23,897) | 96,787 | | 177,026 | 173,291 | (109,256) | (217,927) | (4,641) | (805) | (25,384) | 1,342 | (14,751) | - | 375,929 | 238,498 | 1,235,925 | 900,107 |
| Interfund transfers: | | | | | | | | | | | | | | | | | | | | |
| Capital - amortization, principal payments, purchases 214,362 | 2 | - | | - | 176,845 | 155,177 | - | - | (48,873) | (47,733) | (3,468) | (3,379) | (11,047) | (10,790) | 269,673 | 26,156 | 434,789 | (74,362) | 896,352 | (87,438 |
| BCHMC replacement reserve review adjustments - | | - | | 10,253 | - | | - | | - | - | - | - | 12,568 | - | - | - | - | - | 38,318 | 26,803 |
| Esquimalt replacement reserve | | | | | | | | | | | | | ,000 | | | | 404.328 | | 404,328 | - |
| Fund balance, end of year \$ 4.313 | | | | - | | | | - | | - | | - | - | | | | 101,020 | | | |

Schedule 1 - page 2 of 2

Changes in Replacement Reserve Fund

Year ended December 31, 2021

| | | Balance at | Co | ntributions | С | ontribution | lr | vestment | | | ι | Jnrealized | | Transfer to | Balance at |
|-----------------------|----|------------|-----------|-------------|----------------|-------------|----|--------------------|--------------|---------|-------------|------------|----|--------------|--------------|
| | De | cember 31, | fror | m BCHMC | | from | | income | | | | gain on | | Operating De | ecember 31, |
| | | 2020 | and other | | Operating Fund | | | (loss) | Expenditures | | investments | | | Fund | 2021 |
| Balmoral | \$ | 236,763 | \$ | _ | \$ | 53,280 | \$ | 7,456 | \$ | 16,632 | \$ | - | \$ | (7,550) \$ | 5 273,317 |
| Campbell Lodge | + | (42,818) | + | 56,918 | + | 45,000 | Ŧ | (83) | + | 7,797 | + | - | + | (14,100) | 37,120 |
| Colwood Lodge | | 298,815 | | - | | 60,000 | | 9,744 [´] | | 817 | | - | | - | 367,742 |
| Constance Court | | 234,842 | | (5,378) | | 6,240 | | 6,842 | | 9,349 | | - | | - | 233,197 |
| Dahli Place | | 287,007 | | - | | 81,600 | | 8,896 | | 55,924 | | - | | - | 321,579 |
| Dowler Lodge | | 71,715 | | 4,950 | | 39,600 | | 1,849 | | 59,258 | | - | | (4,100) | 54,756 |
| Esquimalt Lions Lodge | | 392,677 | | - | | - | | 11,651 | | - | | - | | (404,328) | - |
| Forest Heights | | 80,311 | | - | | - | | 2,379 | | 273 | | - | | - | 82,417 |
| 330 Goldstream | | - | | - | | 51,000 | | 757 | | - | | - | | - | 51,757 |
| Grafton Lodge | | 328,949 | | (56,918) | | - | | 8,638 | | 18,736 | | - | | - | 261,933 |
| Nigel Square | | (10,328) | | 10,328 | | 12,960 | | (62) | | 6,778 | | - | | - | 6,120 |
| Parsons at Brentwood | | 41,582 | | - | | 48,000 | | 1,773 | | 11,668 | | - | | - | 79,687 |
| Pembroke Mews | | 119,792 | | 20,302 | | 20,100 | | 3,883 | | 18,259 | | - | | - | 145,818 |
| Sitkum Lodge | | 182,711 | | 4,950 | | 90,000 | | 6,644 | | 12,522 | | - | | - | 271,783 |
| Sutcliffe Court | | 19,875 | | - | | 7,200 | | 614 | | 5,575 | | - | | - | 22,114 |
| Tillicum Terrace | | 67,066 | | - | | 38,160 | | 1,627 | | 50,074 | | - | | (12,568) | 44,211 |
| Townley Place | | (2,301) | | - | | 46,080 | | 565 | | 3,423 | | - | | - | 40,921 |
| Unrealized gain on | | | | | | | | | | | | | | | |
| investments | | 349,218 | | - | | - | | - | | - | | 51,987 | | - | 401,205 |
| | \$ | 2,655,876 | \$ | 35,152 | \$ | 599,220 | \$ | 73,173 | \$ | 277,085 | \$ | 51,987 | \$ | (442,646) | \$ 2,695,677 |

Schedule 2

Changes in Replacement Reserve Fund

Year ended December 31, 2020

| | De | Balance at cember 31, | - | | | Contribution from | | nvestment | | | | Unrealized gain on | ransfer to Operating De | Balance at ecember 31, |
|-----------------------|----|-----------------------|----|-----------|-------|----------------------|----|-----------|----|------------|----|-----------------------|----------------------------|---------------------------|
| | | 2019 | | and other | Opera | ating Fund | | income | Ex | penditures | in | vestments | Fund | 2020 |
| Balmoral | \$ | 213,201 | \$ | - | \$ | 53,280 | \$ | 7,951 | \$ | 37,669 | \$ | - | \$ - 9 | 6 236,763 |
| Campbell Lodge | | (6,850) | | - | | 45,000 | | 3,063 | · | 79,031 | · | - | (5,000) | (42,818) |
| Colwood Lodge | | 234,657 | | - | | 60,000 | | 7,798 | | 3,640 | | - | - | 298,815 |
| Constance Court | | 243,842 | | 52,612 | | 6,240 | | 7,736 | | 70,838 | | - | (4,750) | 234,842 |
| Dahli Place | | 251,580 | | - | | 81,600 | | 10,184 | | 56,357 | | - | - | 287,007 |
| Dowler Lodge | | 70,627 | | - | | 39,600 | | 3,810 | | 35,522 | | - | (6,800) | 71,715 |
| Esquimalt Lions Lodge | | 383,024 | | - | | - | | 10,023 | | 370 | | - | - | 392,677 |
| Forest Heights | | 60,135 | | - | | 20,064 | | 2,150 | | 2,038 | | - | - | 80,311 |
| Grafton Lodge | | 349,531 | | - | | - | | 9,936 | | 30,518 | | - | - | 328,949 |
| Nigel Square | | (2,800) | | - | | 12,960 | | 1,219 | | 11,454 | | - | (10,253) | (10,328) |
| Parsons at Brentwood | | - | | - | | 44,000 | | 1,246 | | 3,664 | | - | - | 41,582 |
| Pembroke Mews | | 113,774 | | - | | 20,100 | | 3,972 | | 18,054 | | - | - | 119,792 |
| Sitkum Lodge | | 125,376 | | - | | 90,000 | | 6,659 | | 39,324 | | - | - | 182,711 |
| Sutcliffe Court | | 13,179 | | - | | 7,200 | | 561 | | 1,065 | | - | - | 19,875 |
| Tillicum Terrace | | 63,933 | | - | | 38,160 | | 3,681 | | 38,708 | | - | - | 67,066 |
| Townley Place | | - | | - | | - | | 62 | | 2,363 | | - | - | (2,301) |
| Unrealized gain on | | | | | | | | | | | | | | |
| investments | | 172,071 | | - | | - | | - | | - | | 177,147 | - | 349,218 |
| | \$ | 2,285,280 | \$ | 52,612 | \$ | 518,204 | \$ | 80,051 | \$ | 430,615 | \$ | 177,147 | \$ (26,803) | 5 2,655,876 |

Schedule 2